



Scaling AI with Science: Building the Pharma AI Stack

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Introduction



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- Previously Director of Mass General's Center for Clinical Data Science.
- Previously core member of BCG's health advisory.
- Previously physician researcher at Harvard Medical School, focus on Federated Learning, Imaging AI and medical ethics.
- Medical Doctorate from the Hebrew University, public health and data science studies at Johns Hopkins Bloomberg School of Public Health.



Rhino Federated Computing

- Inspired by the landmark EXAM Study (Nature Medicine 2021) in collaboration with NVIDIA Corporation.
- Pioneers of secure and private Federated Computing.
- Experienced with constructing IT-, geographic- and stakeholder-agnostic networks that fit biopharma needs.
- Platform + solutions to enable biopharma AI workflows.



AI's Promise in Drug Discovery & Development

Timeline Acceleration

- 50% reduction in time from target ID to preclinical stage
- 12-18 months to identify viable targets vs 4-5 years

Increased Efficiency

- 80–90% success rate in Phase 1 (up from traditional 40-65%)
- Double overall R&D productivity - 9-18% vs historical 5-10%

Cost Savings

- \$20-\$30B annual savings across drug dev pipeline
- Up to 40% drop in discovery costs for early AI adopters.



AI Adoption in Pharma

High adoption:

In 2024, an estimated 80% of pharmaceutical and life sciences professionals were using AI for drug discovery.

Investment:

95% of pharmaceutical companies are investing in AI capabilities to accelerate their work.

Future projection:

The global market for AI in drug discovery alone is projected to reach approximately \$13 billion by 2032.

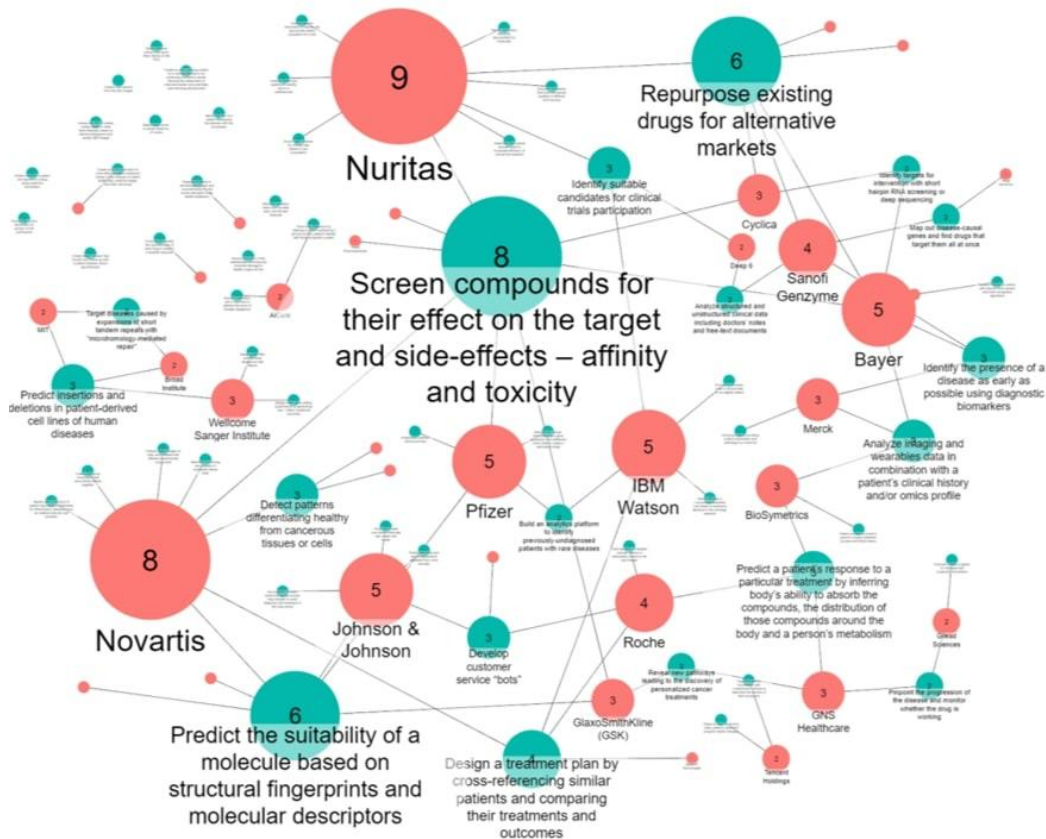
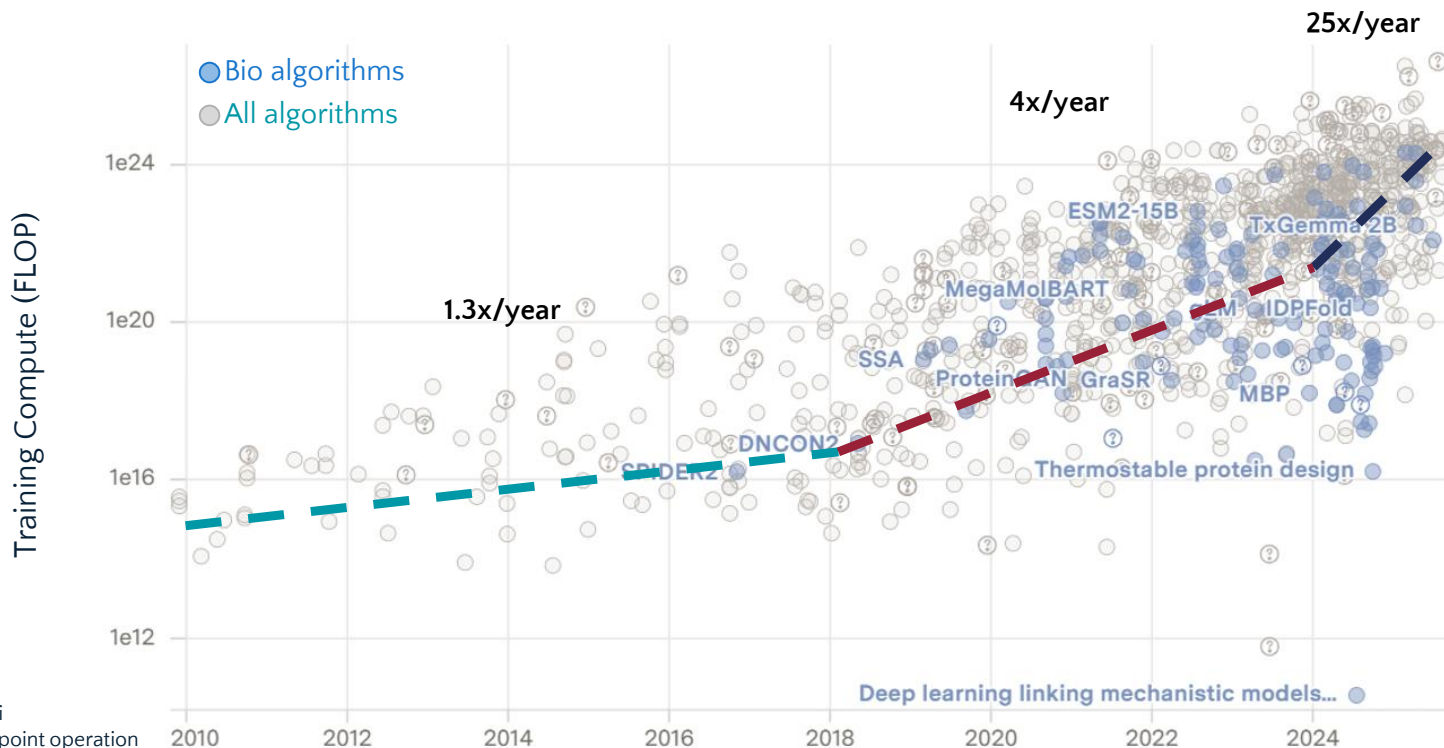


Image Source: <https://www.datascience.ch/articles/ai-trends-pharmaceutical-industry>



Advances in AI models and the explosion of datasets signify a new phase of Artificial Intelligence application to R&D

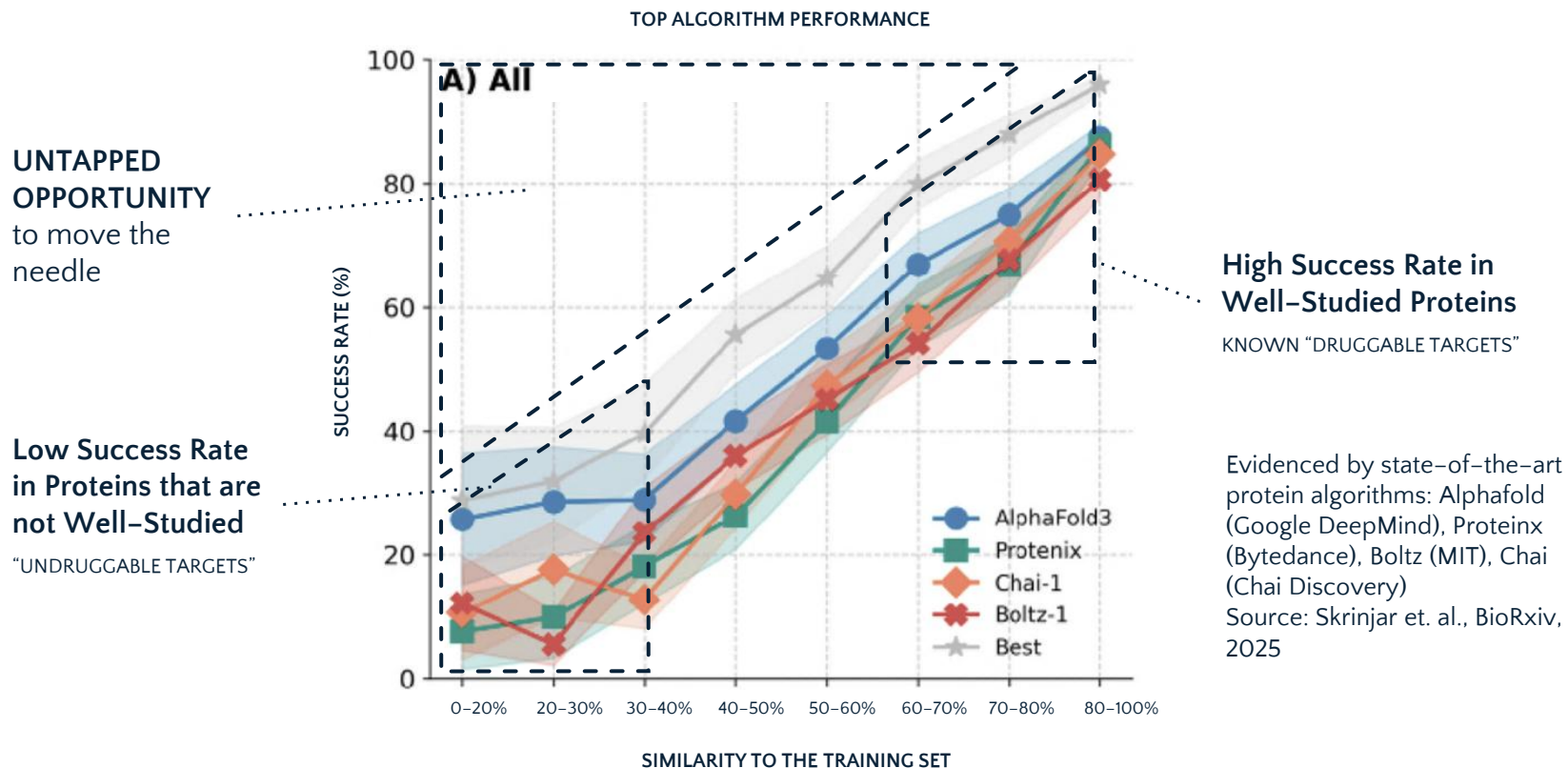


Source: epoch.ai

FLOP = floating-point operation
(a measure of AI model training)



However, paucity of *accessible* data is a major impediment, especially given the high velocity of scientific discovery





Increasing AI & Data Regulations

- Growing compliance requirements for data and AI with evolving global frameworks and data protection laws.
- Focus on data and model workflows being traceable, auditable, and explainable.
- The shift toward regulated AI is accelerating demand for transparent, interpretable, and privacy-preserving compute infrastructures.

The screenshot displays the European Commission's website for the Data Act. The top navigation bar includes links for Home, Policies, Activities, News, Library, Funding, Calendar, Consultations, and AI Office. The main heading is "Data Act". Below this, there is a section titled "Background and Highlights" which includes a "GUIDANCE DOCUMENT" titled "Considerations for the Use of Artificial Intelligence To Support Regulatory Decision-Making for Drug and Biological Products". The document is dated "JANUARY 2025" and includes buttons for "Download the Draft Guidance Document" and "Read the Federal Register Notice". A note states "Not for implementation. Contains non-binding recommendations." Below this, there is a section titled "Artificial Intelligence & Medical Products: How CBER, CDER, CDRH, and OCP are Working Together".



Requirements from the Science-Ready AI Stack

AI requires infrastructure that aligns with scientific workflows, regulatory realities, and data integrity. The challenge isn't AI adoption — it's unifying the ecosystem behind it.

1

Composable Components

Integrate data, models, and workflows flexibly.

2

Embedded Governance

Compliance, security, and auditability by design.

3

Model Lifecycle Continuity

From lab R&D to production and post-market.

4

Cross-Functional Accessibility

Scientists, IT, engineers, researchers on one platform.



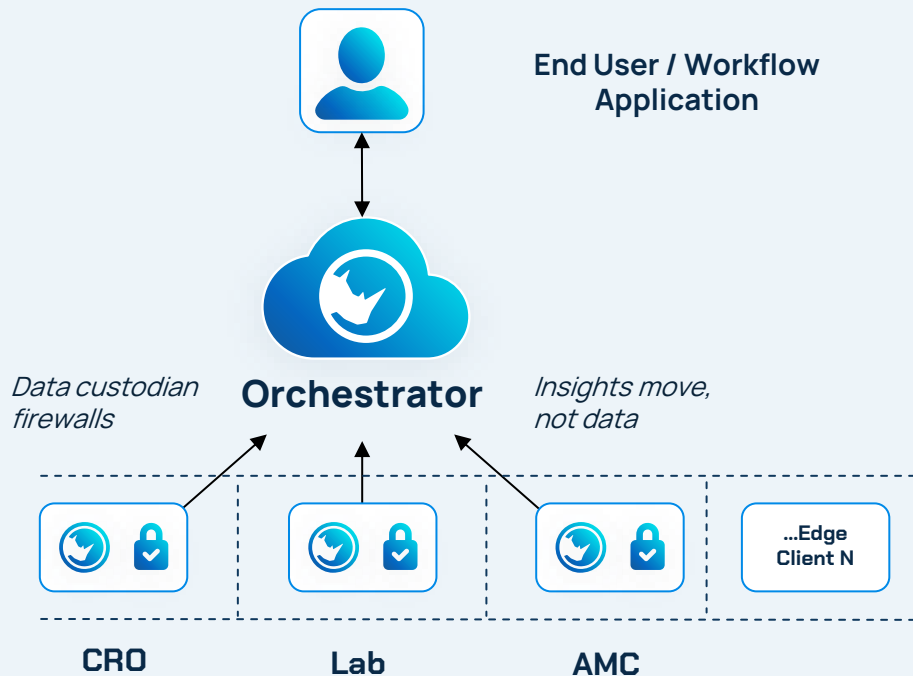
Federated Computing: A New Path Forward

Intersection of **Edge Computing**,
Federated Learning, and **Privacy-Enhancing Technologies**.

Compute travels to data –
not the other way around

- Data stays **behind firewalls**
- Compute **‘travels’ to the data**
- Privacy-preserving **insights are shared**
- Unlocks collaboration while **preserving compliance and privacy**

Common Orchestrator, Edge Execution



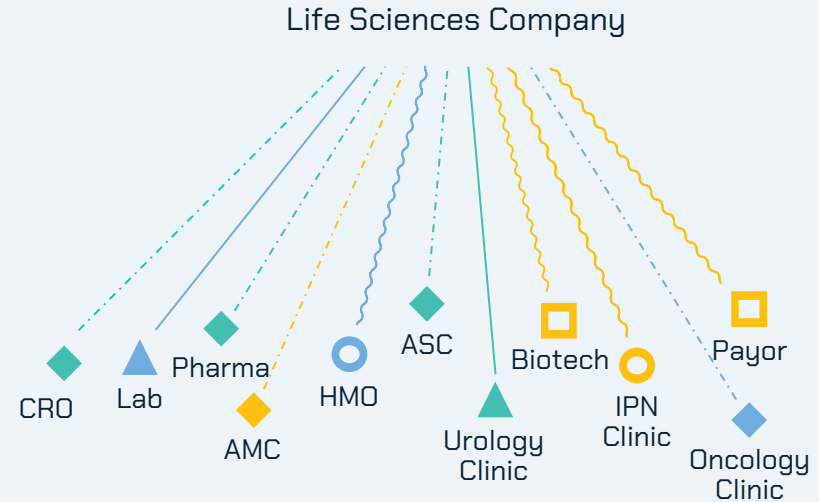
Data is “connected” through secure, privacy-preserving edge compute clients. Aggregated insights fed through single control pane - orchestrator.



Centralized architectures fall short, in an industry that requires global footprint, emphasizes collaboration and is deeply regulated

- Massive, siloed, multi-modal data across discovery, development, and real-world evidence.
- Regulation, compliance, trust and cyber-risks limit data centralization.
- Fragmented IT and scientific systems hinder model deployment.
- Scaling AI requires data, compute, and compliance to be *in sync*.

Illustrative Data Ecosystem



Every data source requires **complex and non-standard** management, technology and policies



The Pharma AI Stack: Flexible, Governed, Collaborative

Application Intelligence Layer

‘Copilots’
(research, clinical, data
harmonization)

Agentic AI and
workflow
automation

Domain-
specific scientific
applications

Plugin ecosystem
+ API-driven
extensions

Federated Control Plane - ‘OS’

Identity, policy,
and access control

Data & model lifecycle
governance (lineage,
provenance, versioning)

Distributed
workflow and
resource scheduling

Observability, audit
logging, and compliance
automation

Contract enforcement
(legal, jurisdictional, consent,
SLAs, quotas)

Distributed Compute & Data Foundation

On-prem, private
cloud or sovereign
cloud enabled

Multi-cloud compute
orchestration (AWS /
GCP / Azure / GPU)

PETs, confidential
computing and local
execution guarantees

Direct connectivity to
clinical, research, and
enterprise systems



Federated Networks are rationalized by different business needs

Biopharma Consortia-
Pre-competitive 'rising tides float all
boats' (e.g., MELLODDY, FAITE,
AISB)

Internal federation-
Unlocking data silos, enabling new
technologies

**New product dissemination with
primary and secondary value
unlocked (eg., Eli Lilly TuneLab)**

**Global 'real world' data collabs-
Avoiding centralization costs,
unlocking data value**

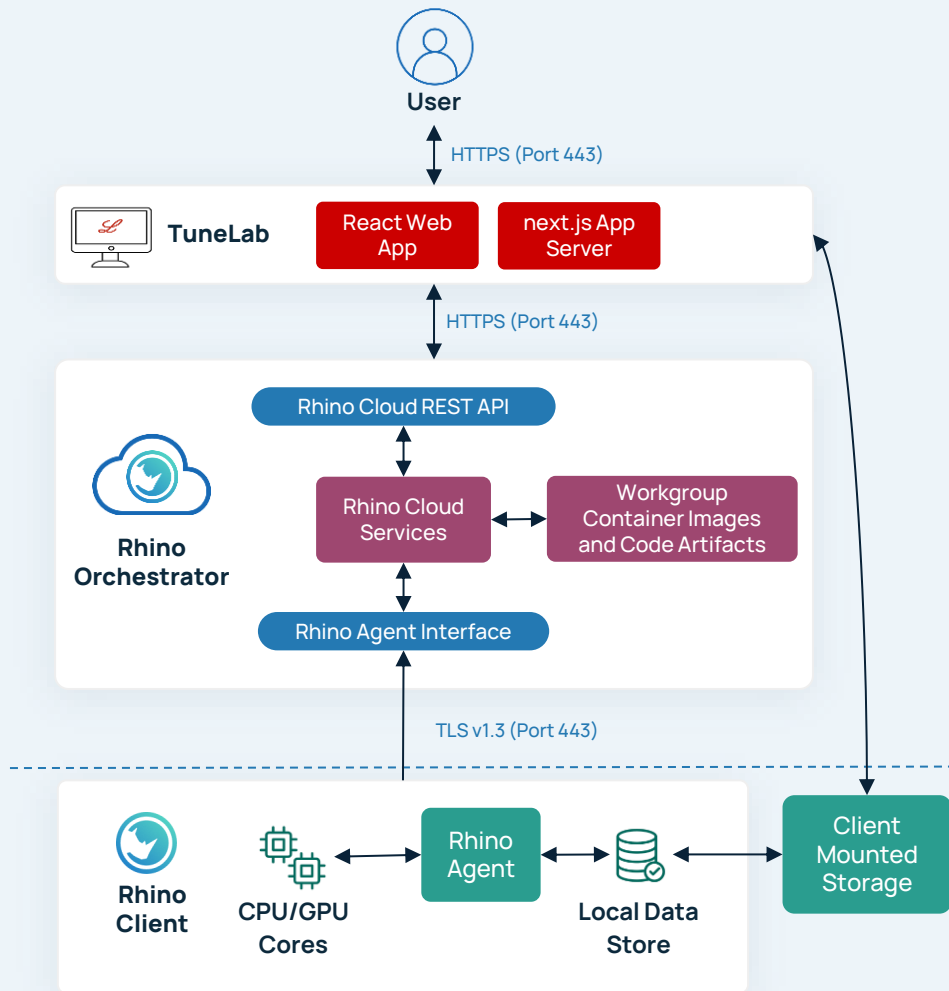


Real World Example: Lilly's TuneLab builds on the Rhino Tech Stack, making AI accessible & impactful without sharing data

Thousands of End Users - *not developers*, with readily available access to dozens of workflow integrated AI models.

Single Control Plane - controlled access to global infrastructure at the distance of one 'API call'.

Hundreds of 'Immobile' Data Sources, 'activated' with on-demand GPU powered VMs.



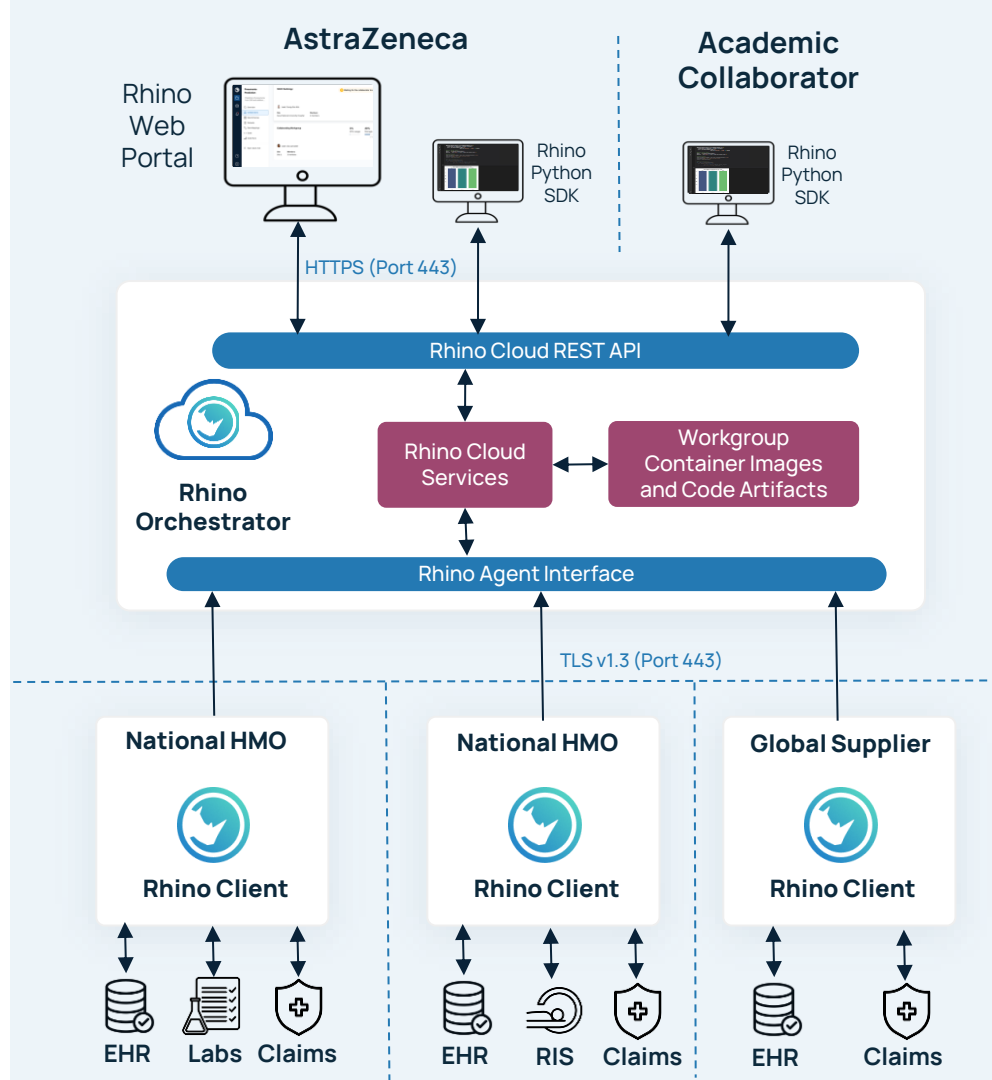


Real World Example: AstraZeneca's BEAM project - a global data network

Need to create evidence from regional and global data suppliers (AMCs, HMOs, insurers etc.)

Objectives of:

- Comparing different regions and registries [e.g., data availability]
- Moving from 'meta analysis' to row-level 'federated analysis'
- Apply diagnostic guideline to improve identification of relevant populations
- Increasing national capture rate in order to increase cohort size and gain better understanding of the ecosystem





The Future is Federated, Living AI Systems



**The future belongs to
those who can learn from
the most data.**

- Continuous learning from data networks and shared insights.
- Collaboration across organizations and geographies.
- Infrastructure that evolves at the pace of science & technology.
- Embedded compliance that does not encumber innovation.

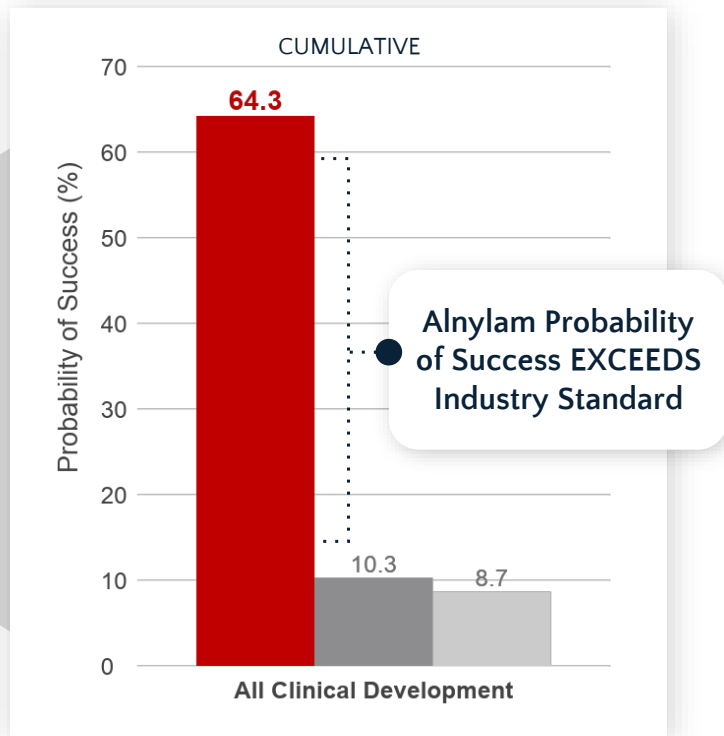
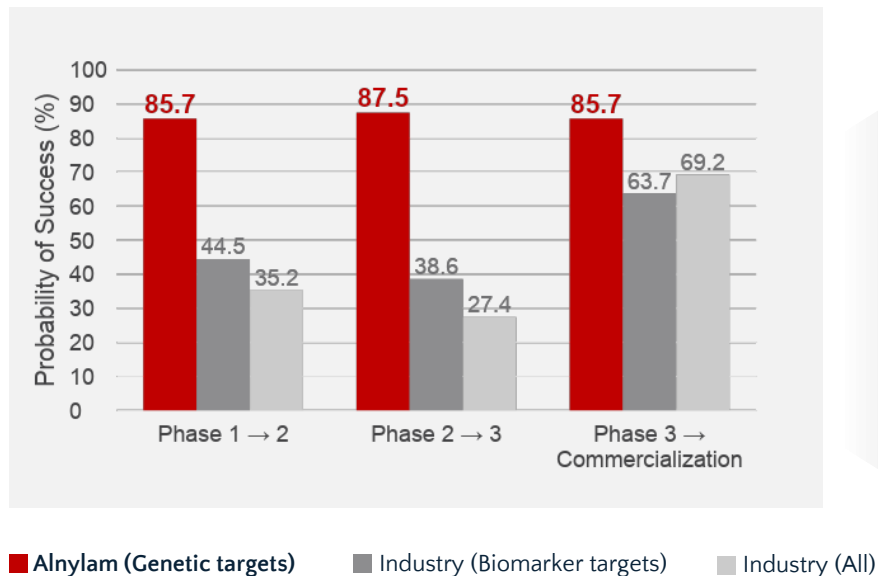
Thank You!





Human data-grounded drug discovery moves the needle; >4x improved probability of success for drug programs that begin with human data

Evidenced by Alnylam's track record with genetically validated targets



Innovators like Google are bringing scale to the industry. AI co-scientists will amplify and accelerate scientists' drug development expertise

